Logic Model - TA for PM and RTT in SD woredas

IMPACT

Stunting Prevalence Declined in SD Woredas Using Effective MSCPM Mechanism

5 Outcomes

5.1 Efficient resource allocation to SD programs as Every SD Woreda has an effective One plan one budget one reporting system

5.2 Strengthened multisectoral coordination and partnerships among government and implementing partners

5.3 Accountability tools are consistently used by WNCBs and WNTCs

4 Intermediate Outcomes

4.1 Enhanced technical skills among Woreda officials and SD stakeholders on nutrition resource tracking, resource allocation, gap analysis, resource mobilization, financial analysis, and partnership management

4.2 Increased utilization of the SD stakeholders map to establish/strengthen new partnership and manage SD partners and networks at the Woreda and regional levels

4.3 At least 80% awareness created among Woreda and regional officials about SD goal, strategic objectives & interventions

4.4 Established strong multi-sector governance system in the region

3 Outputs

3.1 Woreda Administrations managing nutrition activities trained and capacitated on Multi-stakeholder coordination; Regular WNCB and WNTC meetings organized in each Woreda

3.2 Stakeholder mapping done and resources allocated for nutrition activities in different sectors differentiated

3.3 Implementing partners participate in coordination meetings with SD Woreda (WNCB) and regional officials (RNCB)

3.4 Gender sensitive planning and program implementation approaches used in the program implementation sites

3.5 The actual programmatic and financial need to achieve the SD goal are costed, resource gaps identified and recorded: priorities set in each Woreda

2 Main activities by the TA

2.1 Activities conducted to address leadership and governance gaps

- Provide TOT trainings to introduce partnership management and coordination to RPDUs and the Woreda administrators
- Introduce performance management through use of the scorecard and partnership management dashboard
- Develop Terms of reference for the Nutrition Technical Committee (NTC) and the Nutrition Coordinating Body (NCB)
- Update NCB Stakeholder maps accordingly
- Perform quarterly updates on financial analysis and partners' performance for follow-up actions during quarterly review meetings
- Provide training to woreda staff on updating the stakeholder map for partnership management and advocacy for additional financial resources.

- Establish strong and functional Woreda based community labs (multi-stakeholder platforms) for effective planning, resource allocation and utilization of the resource map

2.2 Activities by the TA to address resource management challenges affecting the effectiveness of SD

- Conducted a baseline assessment and an inception report to understand the ground facts affecting SD implementation
- Develop resource tracking tool, budget analysis tool, and financial analysis tool
- Provide training to the woreda staff on how to use the tools developed
- Financial analysis on allocation and spending done by Woreda staff
- Introduce Sub national nutrition resource allocation and tracking system adopted and used routinely by the Woredas
- The actual programmatic and financial need to achieve the SD goal coasted on an annual and sector basis by each Woreda
- Development of the resource gap analysis tool and guidelines
- Tackle social norms affecting the nutrition intake of women (Food taboos in the area)

2.3 Activities on narrowing the gap in nutrition data monitoring and management
- Build the capacity of nutrition programme implementers at subnational level to collect and utilize nutrition data for planning and decision making
- Integrate the planning, recording and reporting of sex and age disaggregated nutrition data within existing sectoral information systems
- Capacitating on resource tracking and recording especially periodic budget and expenditure update for decision making
- Disseminating of effective data management systems for tracking resources and make fair distribution
- Conduct systematic review and publication of the existing nutrition data for programming and decision-making

2.4 Activities against barriers in information sharing and dissemination within the country nutrition network and beyond
- Develop information toolkit that provides briefing on SD partners and networks
- Capacity building on accountability and partnership management and coordination to RPDUs and the Woreda administrators managing finance flows for nutrition activities
- Perform quarterly updates on financial analysis and partners' performance for follow-up actions during quarterly review meetings
- Disseminating the findings on RT & PM to SD stakeholders and partners

1 Barriers to MSCRM in SD effectiveness

1.1 Barriers related to leadership and governance

Lack of effective coordination skill
Lack of program ownership and leadership
Organizational structure and attitudinal challenges
Weak multi stakeholder coordination & no practice of multi-sector governance system in the regions and woredas

Irregular NNP-II/SD Committee meetings, and no partnership management undertaken at the woreda

1.2 Barriers related to Resource Management

-Computing priorities of staffs and high level of staff turnover
-Nonfunctional one plan, one budget, and one reporting, monitoring and evaluation system
-Non existing resource tracking especially periodic budget and expenditure update for decision making
-Lack of budget assigned for nutrition
-Little resource tracking (for nutrition), no financial analysis (of nutrition allocation and expenditures)
-Social norms that affect women's participation and food taboos affecting utilization of local food resources

1.3 Barriers related Nutrition data monitoring and management

Absence of gender sensitive planning, budgeting and reporting in relation to SD/Nutrition.
Absence of experience on resource tracking especially periodic budget and expenditure update for **decision making**
Lack of effective data management systems for tracking resources and make fair distribution

1.4 Barriers related to information sharing with the country network

No effective exchange of information and poor coordination across partners
Lack of cooperation and willingness from partners to share financial information
- Absence of gender sensitive **reporting** in relation to SD/Nutrition.
- No clear budget related communication from top to bottom or vice versa
- Lack of experience in ensuring accountability or a system for acknowledging when accountability is ensured